2020 WVLS Budget - draft - Exhibit 16 WVLS Board of Trustees Meeting - August 17, 2019

2020 Anticipated Income

| County Appropriations | | \$41,184.0 |
|---------------------------------|--------------|----------------|
| State Aid | | \$908,691.00 |
| Grants/Receipts | | \$1,000.00 |
| Interest | Ε | \$10,000.00 |
| All Other Income | | \$1,496,558.00 |
| WVLS Reserves | \$324,000.00 | |
| 2020 V-Cat Administration | \$72,232.00 | |
| 2020 V-Cat Hardware Maintenance | \$15,000.00 | |
| 2020 V-Cat Budget Balance | \$124,975.00 | |
| 2020 V-Cat Reserves | \$425,000.00 | |
| 2020 LEAN WI Budget | \$144,349.00 | |
| 2020 LEAN WI Reserves | \$145,950.00 | |
| 2020 P/T Accounts | \$50,000.00 | |
| 2019 IT Budget | \$82,044.00 | |
| 2019 IT P/T Accounts | \$85,020.00 | |
| 2019 IT Reserves | \$27,988.00 | |
| | | |

2020 Anticipated Expenses

| Operating Expenditures | | \$1,637,206.00 |
|----------------------------------|--------------|----------------|
| Operating WVLS | \$390,438.00 | |
| Operating - V-Cat | \$124,975.00 | |
| Operating - LEAN WI | \$144,349.00 | |
| Operating - P/T Accounts | \$50,000.00 | |
| Operating - WVLS IT | \$97,044.00 | |
| Operating - WVLS IT P/T Accounts | \$85,020.00 | |
| Salaries | \$500,000.00 | |
| Benefits | \$245,380.00 | |
| Nonoperating Expenditures | | \$820,227.00 |
| Resource Development Fund | \$110,000.00 | |
| Reserve Fund - WVLS | \$111,289.00 | |
| Reserve Fund - V-Cat | \$425,000.00 | |
| Reserve Fund - LEAN WI | \$145,950.00 | |
| Reserve Fund - WVLS IT | \$27,988.00 | |
| | | |
| AAAA TOTAL EVDENOEA | | A0 / |

2020 TOTAL INCOME

\$2,457,433.00

2020 TOTAL EXPENSES

\$2,457,433.00

WVLS Board of Trustees Meeting - August 17, 2019

| | | | | | 2020 E | BUDGET - | Dratt | | | 1 | | |
|----------------|---------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--|-------------|--|
| INCOME | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | 2017 | 2017 | 2018 | 2018 | 2019 | 2019 | 2019 | 2020 | CHANGE FROM | %OF | CHANGE FROM |
| All Other les | | REQUEST | ACTUAL | REQUEST | ACTUAL | REQUEST | 7 MONTHS | EST. ACTUAL | REQUEST | 2019 BUDGET | 2019 BUDGET | 2019 EST. ACTUA |
| All Other Inco | | \$1,183,449.10 | \$1,170,449.10 | \$1,351,961.00 | \$1,351,961.00 | \$1,623,084.00 | \$1,641,679.00 | \$1,641,679.00 | \$1,496,558.00 | (\$126,526.00) | 92.205% | (\$145,121.0 |
| County Appr | opnations | \$41,184.00 | \$41,184.00 | \$41,184.00 | \$41,184.00 | \$41,184.00 | \$41,184.00 | \$41,184.00 | \$41,184.00 | \$0.00 | 100.000% | TO COMPANY OF STREET AND STREET AND STREET AND STREET |
| State Aid | | \$851,944.00 | \$851,944.00 | \$851,944.00 | \$851,944.00 | \$851,944.00 | \$851,944.00 | \$851,944.00 | \$908,691.00 | \$56,747.00 | 106.661% | \$56,747.0 |
| Grants | | \$27,090.00 | \$27,090.00 | \$28,373.00 | \$30,299.00 | \$56,747.00 | \$56,747.00 | \$56,747.00 | \$1,000.00 | (\$55,747.00) | 1.762% | (\$55,747.0 |
| Interest | | \$10,000.00 | \$2,000.00 | \$10,000.00 | \$1,662.00 | \$10,000.00 | \$883.00 | \$2,000.00 | \$10,000.00 | \$0.00 | 100,000% | \$8,000.0 |
| TOTAL: | | \$2,113,667.10 | \$2,092,667.10 | \$2,283,462.00 | \$2,277,050.00 | \$2,582,959.00 | \$2,592,437.00 | \$2,593,554.00 | \$2,457,433.00 | (\$125,526.00) | 95.140% | (\$136,121.0 |
| ODEDATING | EXPENDITURES | | | | | | | | | | | |
| OFERATING | EXPENDITORES | | | | | | | | | | | |
| | | 2017 | 2017 | 2018 | 2018 | 2019 | 2019 | 2019 | 2020 | CHANGE FROM | %OF | CHANGE FROM |
| | ACCOUNT | REQUEST | ACTUAL | REQUEST | ACTUAL | REQUEST | 7 MONTHS | EST. ACTUAL | REQUEST | 2019 BUDGET | 2019 BUDGET | 2019 EST. ACTUA |
| 121 | Communications | \$8,350.00 | \$8,350.00 | \$7,450.00 | \$3,303.00 | \$7,000.00 | \$1,623.00 | \$7,000.00 | \$5,150.00 | (\$1,850.00) | 73.571% | (\$1,850.0 |
| 122 | Office Supplies | \$4,333.00 | \$4,333.00 | \$4,328.00 | \$3,413.00 | \$4,417.00 | \$1,775.00 | \$4,417.00 | \$4,399.00 | (\$18.00) | 99.592% | (\$18.0 |
| 124 | Postage/Delivery | \$164,105.00 | \$164,105.00 | \$163,155.00 | \$154,016.00 | \$165,595.00 | \$92,807.00 | \$165,595.00 | \$170,000.00 | \$4,405.00 | 102.660% | \$4,405.0 |
| 125 | Staff Travel | \$23,625.00 | \$23,625.00 | \$22,850.00 | \$22,413.00 | \$24,200.00 | \$10,227.00 | \$24,200.00 | \$26,100.00 | \$1,900.00 | 107.851% | \$1,900.00 |
| 126 | Board Travel | \$17,870.00 | \$17,870.00 | \$16,440.00 | \$6,897.00 | \$15,790.00 | \$3,967.00 | \$15,790.00 | \$15,520.00 | (\$270.00) | 98.290% | (\$270.00 |
| 129 | Insurance, Dues, Audit | \$22,892.00 | \$22,892.00 | \$24,152.00 | \$18,916.00 | \$23,907.00 | \$18,777.00 | \$23,907.00 | \$24,822.00 | \$915.00 | 103.827% | \$915.00 |
| 134 | Special Projects | \$17,836.10 | \$17,836.10 | \$0.00 | \$0.00 | \$25,000.00 | \$7,302.00 | \$25,000.00 | \$3,000.00 | (\$22,000.00) | 12.000% | (\$22,000.00 |
| 135 | Workshops | \$17,400.00 | \$17,400.00 | \$16,848,00 | \$11,972.00 | \$16,848.00 | \$8,808.00 | \$16,848.00 | \$16,348.00 | (\$500.00) | 97.032% | (\$500.00 |
| 136 | Equipment Maint./Supplies | \$4,984.00 | \$4,984.00 | \$4,984.00 | \$2,855.00 | \$4,984.00 | \$1,329.00 | \$4,984.00 | \$4,484.00 | (\$500.00) | 89.968% | (\$500.00 |
| | Contracts | \$46,650.00 | \$46,650.00 | \$44,250.00 | \$43,691.00 | \$44,150.00 | \$21,767.00 | \$44,150.00 | \$44,950.00 | \$800.00 | 101.812% | \$800.00 |
| 149 | Library Materials | \$62,816.00 | \$62,816.00 | \$71,873.00 | \$58,183.00 | \$71,500.00 | \$34,769.00 | \$71,500.00 | \$61,665.00 | (\$9,835.00) | 86.245% | (\$9,835.00 |
| | Payroll Liabilities | \$5,000.00 | \$0.00 | \$5,000.00 | \$3,552.00 | \$5,000.00 | \$6,234.00 | \$6,234.00 | \$5,000.00 | \$0.00 | 100.000% | (\$1,234.00 |
| | Outlay | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$8,538.00 | \$4,000.00 | \$0.00 | \$4,000.00 | \$4,000.00 | \$0.00 | 100.000% | \$0.00 |
| | Grant Projects | \$27,090.00 | \$27,090.00 | \$27,090.00 | \$30,299.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | #DIV/0! | \$0.00 |
| | V-Cat Project | \$110,700.00 | \$110,700.00 | \$125,525.00 | \$104,815.00 | \$128,725.00 | \$16,743.00 | \$128,725.00 | \$124,975.00 | (\$3,750.00) | 97.087% | (\$3,750.00 |
| | LEAN WI | ψ110,100.00 | Ψ110,700.00 | \$125,460.00 | \$70,341.00 | \$175,610.00 | \$48,342.00 | \$175,610.00 | \$144,349.00 | (\$31,261.00) | 82.199% | Service and the recommendation of the property of the service of t |
| | Pass Through Accounts | | | \$25,000.00 | \$25,000.00 | \$30,000.00 | \$48,595.00 | \$48,595.00 | \$50,000.00 | \$20,000.00 | 166.667% | (\$31,261.00 \$1,405.00 |
| | IT Support | \$10,000.00 | \$10,000.00 | \$5,000.00 | \$5,000.00 | \$5,000.00 | \$5,000.00 | \$5,000.00 | \$5,000.00 | property and the contract of t | 100.000% | \$1,405.00 |
| | IT Services and Programs | \$115,400.00 | \$115,400.00 | \$113,727.00 | \$86,451.40 | \$130,870.00 | \$71,272.00 | \$130,870.00 | \$97,044.00 | \$0.00 | 74.153% | The second secon |
| | IT Pass Through Accounts | \$113,400.00 | \$113,400.00 | \$113,727.00 | \$60,431.40 | \$111,227.00 | \$83,055.00 | \$111,227.00 | \$85,020.00 | (\$33,826.00) (\$26,207.00) | 76.438% | (\$33,826.00 (\$26,207.00 |
| Total: | | \$663,051.10 | \$658,051.10 | \$807,132.00 | \$659,655.40 | \$993,823.00 | \$482,392.00 | \$1,013,652.00 | \$891,826.00 | (\$101,997.00) | 89.737% | (\$121,826.00 |
| SALARIES/B | <u>ENEFITS</u> | | | | | | | | | | | |
| | | 2017 | 2017 | 2018 | 2018 | 2019 | 2019 | 2019 | 2020 | CHANGE FROM | % OF | CHANGE FROM |
| | ACCOUNT | REQUEST | ACTUAL | REQUEST | ACTUAL | REQUEST | 7 MONTHS | EST. ACTUAL | REQUEST | 2019 BUDGET | 2019 BUDGET | 2019 EST. ACTUAL |
| 111 | Regular salaries | \$458,809.00 | \$458,809.00 | \$460,000.00 | \$441,005.00 | \$480,000.00 | \$245,644.00 | \$480,000.00 | \$500,000.00 | \$20,000.00 | 104.167% | \$20,000.00 |
| | Employee benefits | \$257,197.00 | \$257,197.00 | \$268,398.00 | \$213,845.00 | \$244,984.00 | \$104,292.00 | \$244,984.00 | \$245,380.00 | \$396.00 | 100.162% | \$396.00 |
| Subtotal: | | \$716,006.00 | \$716,006.00 | \$728,398.00 | \$654,850.00 | \$724,984.00 | \$349,936.00 | \$724,984.00 | \$745,380.00 | \$20,396.00 | 102.813% | \$20,396.00 |

WVLS Board of Trustees Meeting - August 17, 2019

| NON-OPER | ATING EXPENDITURES | | | | *************************************** | | | | | | | |
|-----------|--------------------------|----------------|----------------|----------------|---|----------------|--------------|----------------|----------------|---------------|-------------|------------------|
| | | 2017 | 2017 | 2018 | 2018 | 2019 | 2019 | 2019 | 2020 | CHANGE FROM | % OF | CHANGE FROM |
| | ACCOUNT | REQUEST | ACTUAL | REQUEST | ACTUAL | REQUEST | 7 MONTHS | EST. ACTUAL | REQUEST | 2019 BUDGET | 2019 BUDGET | 2019 EST. ACTUAL |
| 16 | 4 Resource Development | \$155,000.00 | \$100.00 | \$155,000.00 | \$100.00 | \$155,000.00 | \$0.00 | \$500.00 | \$110,000.00 | (\$45,000.00) | 70.968% | \$109,500.00 |
| 16 | 5 Reserve Fund | \$169,000.00 | \$0.00 | \$169,000.00 | \$0.00 | \$169,000.00 | \$0.00 | \$0.00 | \$111,289.00 | (\$57,711.00) | 65.851% | \$111,289.00 |
| 50 | 0 Reserve Fund - V-Cat | \$330,000.00 | \$330,000.00 | \$378,700.00 | \$0.00 | \$400,000.00 | \$0.00 | \$0.00 | \$425,000.00 | \$25,000.00 | 106.250% | \$425,000.00 |
| 60 | 0 Reserve Fund - LEAN WI | | | \$55,040.00 | \$7,954.00 | \$106,380.00 | \$0.00 | \$0.00 | \$145,950.00 | \$39,570.00 | 137.197% | \$145,950.00 |
| 80 | 0 Reserve Fund - WVLS IT | \$80,610.00 | \$80,610.00 | \$17,282.00 | \$647.00 | \$33,772.00 | \$33,772.00 | \$33,772.00 | \$27,988.00 | (\$5,784.00) | 82.873% | (\$5,784.00 |
| | | | | | | | | | | | | |
| Subtotal: | | \$734,610.00 | \$410,710.00 | \$775,022.00 | \$8,701.00 | \$864,152.00 | \$33,772.00 | \$34,272.00 | \$820,227.00 | (\$43,925.00) | 94.917% | \$785,955.00 |
| | | 1 | 1 | l. | 1 | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| GRAND TO | TAL: | \$2,113,667.10 | \$1,784,767.10 | \$2,310,552.00 | \$1,323,206.40 | \$2,582,959.00 | \$866,100.00 | \$1,772,908.00 | \$2,457,433.00 | (\$24,029.00) | 95.140% | \$805,851.00 |

| Breakdown of 2020 V-Cat Annual | Budget | | | | New III Contract | | | Projected |
|--|-------------|-------------|-------------|-------------|------------------|-------------|-------------|-------------|
| Shared Costs | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
| V-Cat Administration Fee | \$35,000 | \$55,000 | \$60,000 | \$62,500 | \$64,500 | \$67,000 | \$72,232.45 | |
| 2018 Reserve Fund Overage | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | -\$1,232.45 | |
| Telephone (Teleforms lines) | \$2,100 | \$2,200 | \$2,200 | \$2,200 | \$4,000 | \$2,200 | \$2,200 | \$2,200 |
| Supplies | \$2,000 | \$2,000 | \$500 | \$250 | \$250 | \$250 | \$250 | \$250 |
| Delivery Services | \$18,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| V-Cat Travel & Cont. Ed | \$6,750 | \$8,000 | \$8,000 | \$7,000 | \$7,000 | \$7,000 | \$7,000 | \$8,000 |
| ILS User Grp. Membership | \$200 | \$200 | \$250 | \$250 | \$275 | \$275 | \$275 | \$275 |
| Audit | \$1,100 | \$1,200 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Cataloging (OCLC) | \$41,500 | \$32,000 | \$32,000 | \$30,000 | \$27,500 | \$27,500 | \$27,500 | \$27,500 |
| ILS Contract include: Telecirc/Ecommerce/Content Café/Txt Msg/SIP-API/Licenses | \$33,000 | \$33,000 | \$40,000 | \$42,000 | \$58,000 | \$61,000 | \$64,000 | \$66,500 |
| Ecommerce Transaction Fees | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000 | \$1,000 | \$1,000 |
| Discovery Subscription | \$0 | \$0 | \$0 | \$14,000 | \$14,000 | \$15,000 | \$15,250 | \$16,250 |
| Equipment Maintenance | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 |
| Long Term Replacement Fund | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$0 | \$0 |
| Contingency Fund | \$5,000 | \$5,000 | \$2,500 | \$2,500 | | \$2,500 | \$2,500 | \$2,500 |
| Special Projects | \$0 | \$7,500 | \$17,500 | \$1,000 | \$1,000 | \$1,000 | \$1,000 | \$1,000 |
| Database Clean up (Backstage) | \$0 | \$0 | \$6,000 | \$6,500 | \$6,000 | \$6,000 | \$4,000 | \$4,000 |
| Totals: | \$164,650 | \$166,100 | \$188,950 | \$188,200 | \$205,025 | \$210,725 | \$210,975 | \$219,975 |

| 2019 V-CAT ANNUAL MAINTEN | ANCE FEE SH | IARES | | | | | | |
|---|----------------------|--------------------|---------------|------------------------|------------------------------------|---------------------------|---------------------------|---------------------------|
| V-CAT MEMBERS (Does not include: barcodes, patron cards, mailer/postage, telecommunications, email, antivirus, or any other local library costs) | 2018 ANNUAL CIRC. | % OF TOTAL CIRC | 2018 Holdings | % of TOTAL Holdings | AVG % of Annual Circ & Holdings | 2019 V-CAT MAINTENANCE | 2020 V-CAT MAINTENANCE | 2021 V-CAT MAINTENANCE |
| Clark County | | | | | W7-11-5 | | | |
| Abbotsford PL | 30,167 | 1.480% | 26,258 | 2.333% | 1.90655% | \$3,820.45 | \$4,022.35 | \$4,193.94 |
| Colby PL | 87,641 | 4.299% | 29,889 | 2.656% | 3.47747% | \$6,623.70 | \$7,336.59 | \$7,649.56 |
| Dorchester PL | 12,419 | 0.609% | 21,331 | 1.896% | 1.25236% | \$2,700.42 | \$2,642.16 | \$2,754.87 |
| Granton PL | 11,526 | 0.565% | 29,272 | 2.601% | 1.58329% | \$3,259.93 | \$3,340,34 | \$3,482.84 |
| Greenwood PL | 23,672 | 1.161% | 10,205 | 0.907% | 1.03400% | \$2,245.95 | \$2,181.47 | \$2,274.53 |
| Loyal PL | 15,093 | 0.740% | 24,999 | 2.221% | 1.48091% | \$3,174.09 | \$3,124.36 | \$3,257.64 |
| Neillsville PL | 41,522 | 2.037% | 24,260 | 2.156% | 2.09627% | \$4,479.53 | \$4,422.60 | \$4,611,26 |
| Owen PL | 19,630 | 0.963% | 25,739 | 2.287% | 1.62507% | \$3,579.97 | \$3,428.48 | \$3,574.74 |
| Thorp PL | 36,030 | 1.767% | 26,920 | 2.392% | 2.07976% | \$4,534.16 | \$4,387.77 | \$4,574.95 |
| Withee PL | 8,995 | 0.441% | 13,939 | 1.239% | 0.83994% | \$1,741.65 | \$1,772.07 | \$1,847.66 |
| Forest County | | | | | | | | |
| Crandon PL | 28.332 | 1.390% | 22,470 | 1.997% | 1.69324% | \$3,574.54 | \$3,572.31 | \$3,724.71 |
| Laona PL | 8,210 | 0.403% | 18,744 | 1.666% | 1.03418% | \$2,215.25 | \$2,181.87 | \$2,274.95 |
| Wabeno PL | 4,031 | 0.198% | 8,954 | 0.796% | 0.49670% | ψ <u>Σ</u> ,Σ10.20 | \$1,047.94 | \$1,092.63 |
| Langlade County | | | | | | | | |
| Antigo PL | 100 700 | 0.0000/ | 57.400 | F 4000/ | F 507400V | 040 440 00 | A44 700 00 | 0.10.001.00 |
| Artigo PL | 123,720 | 6.069% | 57,463 | 5.106% | 5.58749% | \$12,119.82 | \$11,788.20 | \$12,291.07 |
| Lincoln County | | | | | | | | |
| Merrill PL | 165,389 | 8.113% | 88,357 | 7.852% | 7.98212% | \$17,254.62 | \$16,840.27 | \$17,558.66 |
| Tomahawk PL | 71,854 | 3.525% | 55,974 | 4.974% | 4.24928% | \$8,687.17 | \$8,964.93 | \$9,347.36 |
| Marathon Co PL | 805,435 | 39.508% | 352,703 | 31.342% | 35.42498% | \$75,039.50 | \$74,737.84 | \$77,926.10 |
| Oneida County | | | | | | | | |
| Minocqua PL | 150,782 | 7.396% | 51,965 | 4.618% | 6.00691% | \$12,546.07 | \$12,673.08 | \$13,213.71 |
| Rhinelander PL | 161,779 | 7.935% | 98,839 | 8.783% | 8.35931% | \$17,903.86 | \$17,636.06 | \$18,388.40 |
| Three Lakes PL | 31,295 | 1.535% | 31,686 | 2.816% | 2.17539% | \$5,012.00 | \$4,589.54 | \$4,785.32 |
| Taylor County | | | | | | | | |
| Gilman PL | 17,377 | 0.852% | 13.368 | 1.188% | 1.02014% | \$2,413.82 | \$2,152.25 | \$2,244.06 |
| Medford PL | 137,035 | 6.722% | 49,665 | 4.413% | 5.56757% | \$11,482.29 | \$11,746.17 | \$12,247.25 |
| Rib Lake PL | 22,865 | 1.122% | 22,577 | 2.006% | 1.56391% | \$3,398.46 | \$3,299.47 | \$3,440.22 |
| Stetsonville PL | 14,406 | 0.707% | 8,962 | 0.796% | 0.75151% | \$1,622.95 | \$1,585.50 | \$1,653.14 |
| Westboro PL | 9,483 | 0.465% | 10,782 | 0.958% | 0.71164% | \$1,294.80 | \$1,501.38 | \$1,565.43 |
| | | | | | | | | |
| WVLS | 0 | 0.000% | 0 | 0.000% | 0.00000% | \$0.00 | \$0.00 | \$0.00 |
| TOTAL: | 2,038,688 | 100.00% | 1,125,321 | 100.000% | 100.000% | \$210,725.00 | \$210,975.00 | \$219,975.00 |

^{* 2019} Budget includes Sierra Licenses and the collection & circulation numbers come from the WVLS Annual Statistics Booklet.

2020 LEAN Wisconsin Budget Summary

Version 1 (Aug 2019)

| Estimated Balance - Jan 1, 2020 | \$ 88,078.00 | Operating Expenses | \$144,349.00 | |
|-----------------------------------|-----------------|-----------------------------|------------------|--|
| IFLS Partner Total | \$63,803.00 | Non-Operating Expenses | \$30,100.00 | |
| NWLS Partner Total | \$ 57,205.00 | Reserve Funds | \$ 115,850.00 | |
| Other Partner Total (Placeholder) | \$ - | Total Appropriations | \$ 290,299.00 | |
| WVLS Partner Total | \$ 63,213.00 | | | |
| Service Revenue | \$ - | | | |
| Prepaid Service Credit | \$ 18,000.00 | | | |
| | | | | |

Total Funds \$ 290,299.00

Funding Sources

| | | | Parameter St. | | | MATERIAL PROPERTY. | | • |
|-------------------------|--------|------------------|---------------|-------------|--------------|--------------------|-------------|------------|
| Appropriation | | | | Partne | rs | | | Associates |
| Classification | | Joint | | IFLS | WVLS | | NWLS | |
| | | | | | | | | |
| Operating | | \$95,303.00 | | \$16,950.00 | \$ 19,106.00 | | \$12,990.00 | |
| Non-Operating | | \$30,100.00 | | \$0.00 | \$0.00 | | \$0.00 | |
| Lifecycle Reserves | | \$ 62,000.00 | \$ | 13,634.00 | \$ 31,020.00 | \$ | 9,196.00 | |
| | Totals | \$ 187,403.00 | \$ | 30,584.00 | \$ 50,126.00 | \$ | 22,186.00 | - |
| | | | | | | | | |
| Other Revenues | | | | | | | | |
| Infrastructure Services | | \$ 18,000.00 | | | | | | |
| Grants | | | | | | | | |
| Starting Balances* | | \$ 55,346.00 | \$ | 4,800.00 | \$ 24,932.00 | \$ | 3,000.00 | |
| | Totals | \$ 73,346.00 | \$ | 4,800.00 | \$ 24,932.00 | \$ | 3,000.00 | |
| | | | | | | | | |
| Expenditures | | \$ 187,403.00 | \$ | 30,584.00 | \$ 50,126.00 | \$ | 22,186.00 | |
| Less Other Revenues | 6 | \$ 114,057.00 | \$ | 25,784.00 | \$ 25,194.00 | \$ | 19,186.00 | |
| Partner Shares | | \$ 38,019.00 | \$ | 25,784.00 | \$ 25,194.00 | \$ | 19,186.00 | |
| | | | - | | | | | • |

^{*}Starting balance includes planned reserves plus unexpended joint and system-specific funds known as of this draft

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2020 LEAN Wisconsin Appropriations Plan Version 1 (Aug 2019)

| Account | # Account | Appropriation | Joint | Source IFLS | WVLS | NWLS | (Placehoder 2) | Total |
|---------|---|--|-----------|----------------|--|--|--|------------|
| 6-6210 | LICENSING AND SERVICES | \$137,859.00 | | | · · · · · · · · · · · · · · · · · · · | | | |
| | Cloud Storage/Backup | AWS S3 | \$150. | 00 | TO THE PROPERTY OF THE PROPERT | antick (Children in the Children in Childr | ternik remekter (de enderen som en kremer men elekter kremer sen en elekter kremer) (kon en elekter elekter el | \$150.0 |
| | DNS Registration | | \$300. | 00 \$100.00 | \$500.00 | \$100.00 | | \$1,000.0 |
| | SSL SAN | | \$1,200. | 00 | | | | \$1,200.0 |
| | Collaboration Management Tools | \$15,1 | 59.00 | | | | | |
| | Web\Video\Voice Meeting Services | gotomeeting, uberconf | \$7,500. | 00 | | | | \$7,500.0 |
| | Helpdesk/Knowledgebase Service | Help Scout | \$6,000. | 00 | | | | \$6,000.0 |
| | Team Messaging / File Sharing | Slack | \$720. | 00 | | | | \$720.0 |
| | Team Task/Project Management | SmartSheet | \$133. | 00 | \$356.00 | | | \$489.0 |
| | Security and Password Management | 1Password | \$450. | 00 | | | | \$450.0 |
| | Technology Management Tools | \$8,4 | 80.00 | | | | | |
| | Resource/Asset Management | | | | | | | \$0.0 |
| | Web Server Management | Server Pilot | \$240. | 00 | | | | \$240.0 |
| | Booking Management Service | Lend-Items | \$240. | 00 | | | | \$240.0 |
| | Mobile Device Management | JAMF Pro | | | \$200.00 | | | \$200.0 |
| | Automated Service Status Mgmt | StatusCake (or similar) | \$1,800. | 00 | | | | \$1,800.0 |
| | Network Monitoring / Intelligence | LibreNMS (addons), other | \$1,200. | 00 | | | | \$1,200.0 |
| | Computer Management / Remote Access | logmein | \$4,800. | 00 | | | | \$4,800.0 |
| | Infrastructure Services and Licensing | \$78,40 | 60.00 | | | | | |
| | TEACH/BadgerNet Head-End Circuits | | | \$3,000.00 | \$3,000.00 | \$3,000.00 | | \$9,000.0 |
| | WiscNet Membership | | | \$1,500.00 | \$1,500.00 | \$1,500.00 | | \$4,500.0 |
| | WiscNet Network Services | | \$30,460. | 00 | | | | \$30,460.0 |
| | WiscNet Data Center Facilities (RDC rack 1) | | \$16,500. | 00 | | | | \$16,500.0 |
| | CVTC Data Center Facilities (RDC rack 2 - Collaborative Backup) | | \$18,000. | 00 | | | | \$18,000.0 |
| | MS CIS Licensing for RDC | | \$0. | 00 | | | | \$0.0 |
| | Core Services Licensing | \$33,4 | 10.00 | | | | | |
| | System State | Faronics Deep Freeze | | \$2,450.00 | \$3,150.00 | \$1,960.00 | | \$7,560.0 |
| | Antivirus | Faronics Antivirus | | \$4,200.00 | \$5,250.00 | \$2,660.00 | | \$12,110.0 |
| | Computer Session Management | Pharos Signup | | \$2,250.00 | \$2,250.00 | \$2,250.00 | | \$6,750.0 |
| | Common Software Update Service | (Faronic CC, PDQ, other) | | \$2,400.00 | \$2,400.00 | \$1,520.00 | | \$6,320.0 |
| | Other Joint-use Licensing | \$67 | 70.00 | | | | | |
| | Screen Recording/Screencasting software | Screencast-o-matic (10 user subscriptions) | \$120. | 00 | | | | \$120.0 |
| | PDF Editor software license | Nitro PDF Pro (perpetual) | | | | | | \$0.0 |
| | PDF Editor software annual maintenance | Nitro 'VIP' subscription (annual) | | \$50.00 | \$500.00 | | | \$550.0 |
| | | | | | | | | \$0.0 |
| | Other | | | | | | | \$0.0 |
| | | | | | | | | (*) |
| 6-6250 | TRAVEL | \$3,400.00 | | | | | | |
| | Local-System reimbursement for staff travel expenses | | | \$1,000.00 | | | | \$1,000.0 |
| | LEAN WI reimbursement for joint projects and support efforts | | \$2,400. | | | | | \$2,400.0 |
| | Other | | \$0.0 | 0 | | | | \$0.0 |
| 6-6290 | INSURANCE | \$990.00 | | | | | | |
| 400 | Insurance for LEANWI Infrastructure (LEANWI Only) | \$330.00 | \$990. | 20 | | | | 0000 |
| | Insurance for Collaborative Backup/Archive Infrastructure | | \$990. | | | | | \$990.0 |
| | Other | | \$0.0 | | | | | \$0.0 |

| 6-6360 | MAINTENANCE | \$2,100.00 | | | | | |
|--------|--|--------------------|--------------|------------------|----------------------|-------------|-----------------|
| | Cabling, IF Modules, joint-use incidentals | | \$1,500.00 | | | | \$1,500.00 |
| | Recycling | | \$450.00 | | | | \$450.00 |
| | Tools | | \$150.00 | | | | \$150.00 |
| | Other | | \$0.00 | | | | \$0.00 |
| | | | | | | | |
| 6-6650 | RESERVE FUND | \$145,950.00 | | | | | |
| | Resource Development - Future Projects (Discretionary) | | \$15,100.00 | | | | \$15,100.00 |
| | Lifecycle Maintenance - Core Infrastructure Cap (2021-2025) | | 4 | | | | \$0.00 |
| | Host Cluster Servers (2021-2027) | B. II.O II | \$8,000.00 | | | | \$8,000.00 |
| | Performant SAN (2024-2029) (Active Virtualization Storage) | Dell Compellant | \$12,000.00 | | | | \$12,000.00 |
| | Large Cap SAN (2022-2029) (Cold Preservation and Archive Storage) | Dell MD3860i | \$21,000.00 | | | | \$21,000.00 |
| | Core switching and routers (2020/2021 - 2023) | | \$12,000.00 | | | | \$12,000.00 |
| | Lifecycle Maintenance - MS Core Infrastructure Suite Lic. (2021-2024) | | \$9,000.00 | | | | \$9,000.00 |
| | Lifecycle Maintenance - MS Client Services Licensing | SCCM, CALS, etc. | | \$4,584.00 | \$3,820.00 | \$3,056.00 | \$11,460.00 |
| | Lifecycle Maintenance - LWIN Core Service licensing Capital Procurement Assistance (2020) - Recovery Reserve | Faronics DF and AV | | \$9,050.00 | \$7,200.00 | \$6,140.00 | \$22,390.00 |
| | Contingency fund: D/R or suppliment unplanned projects | | 445.000.00 | | \$20,000.00 | | \$20,000.00 |
| | Other | | \$15,000.00 | | | | \$15,000.00 |
| | Other | | \$0.00 | | | | \$0.00 |
| 6-6800 | CAPITAL | \$0.00 | | | | | |
| | Core Switching updates | | | | | | \$0.00 |
| | Core Router updates | | (so | ome already sper | nt - but not full am | ount) | \$0.00 |
| | PC Purchasing Projects | | , | | | | \$0.00 |
| | Other | | \$0.00 | | | | \$0.00 |
| TOTALS | | | \$187,403,00 | \$30,584.00 | \$50,126.00 | \$22,186.00 | >> \$290,299.00 |

2020 Information Technology Appropriations Plan

Draft 1 (Aug 2019)

ILS Consortium Maintenance Rev. \$ 15,000.00

52,375.00

Operating Expenses

Non-Operating Expenses

WVLS Lifecycle Reserve

\$102,044.00

\$5,000.00

\$22,050.00

Estimated Starting Balance - Jan 1, 2020 \$ 13,350.00

Network and Enterprise Services Rev. \$

| | | riotivorit dila Emorp | 100 001 11000 1 1011 | Ψ | 02,070.00 | | 00,010 11000110 | Ψ22,000.00 |
|-----------|---|-----------------------|------------------------------------|----|-------------|------------|-----------------|---------------------------------|
| | | | | | | LEAN W | /I WLVS Share | \$63,213.00 |
| | | | | | | LEAN V | VI CPA Project | \$0.00 |
| | | Passtl | nrough Revenue | | \$85,020.00 | - | Total | \$192,307.00 |
| | | Allocation from | WVLS State Aide | | \$27,500.00 | | | |
| | | | | | | Remaining | (contingency): | \$938.00 |
| | | | Total Funds | \$ | 193,245.00 | | | |
| Account # | Account | | Appropriation | Ex | pected Pass | through | | Balance |
| 8-6210 | COMMUNICATIONS | \$11,500.00 | | | | | | \$11,500.00 |
| | WCAN Membership and 1Gbps Circuit | | \$5,000.00 | | | | \$2,500.00 | \$5,000.00 |
| | Email and Web Service (WVLS Accounts) | | \$2,800.00 | | | | \$2,800.00 | \$2,800.00 |
| | Slack | | \$900.00 | | | | \$900.00 | \$900.00 |
| | MS Windows Professional with SA (10) - Year 3 | | | | | \$1,200.00 | \$400.00 | \$0.00 |
| | Asset Management Software | | \$1,000.00 | | | | \$1,000.00 | \$1,000.00 |
| | PDF Software Upgrades | | \$800.00 | | | | \$800.00 | \$800.00 |
| | Other | | \$1,000.00 | | | | | \$1,000.00 |
| 8-6360 | MAINT. & SUPPLIES PC Replacement Incidental Parts / Peripherals | \$1,000.00 | \$1,000.00 | | | | \$1,000.00 | \$1,000.00 \$1,000.00 |
| | Other | | \$0.00 | | | | Ψ1,000.00 | \$0.00 |
| | | | estat app of terms are \$\psi_0.00 | | | | | ψ0.00 |
| 8-6490 | Digital Content | \$60,044.00 | | | | | | \$60,044.00 |
| | Digital Library Shares | | \$53,130.00 | | \$52,827.00 | | \$303.00 | \$53,130.00 |
| | OverDrive Advantage - WPLC Holds Relief | | \$6,914.00 | | \$7,193.00 | | (\$279.00) | \$6,914.00 |
| | OverDrive Advantage - WVLS | ??????? | | | | | | \$0.00 |
| | Other | | \$0.00 | | | | | \$0.00 |
| 9 6650 | DECEDVE FUND | 207.000.00 | | | | | | A00 000 00 |
| 8-6650 | RESERVE FUND orig \$70,610 Resource Development - Future Internal Projects | \$27,988.00 | • | | | | F000 | \$22,988.00 |
| | Resource Development - Future Internal Projects | (Discretionary) | \$5,000.00 | | | | 5000 | \$5,000.00 |
| | | | | | | | | |

| Lifecycle Maintenance - Staff Equipment (2021-2025) | \$16,250.00 | \$3,250.00 | \$16,250.00 |
|---|-------------|------------|-------------|
| Lifecycle Maintenance - WVLS and Members' Infrustructure Maint. | \$5,000.00 | \$500.00 | |
| Lifecycle Maintenance - Staff Licensing (2021-2024) | \$800.00 | \$400.00 | \$800.00 |
| Contingency fund for disaster recovery or unplanned projects | \$938.00 | | \$938.00 |
| Other Other | \$0.00 | | \$0.00 |

| 8-6800 | OUTLAY | \$29,500.00 | | | \$29,500.00 |
|--------|---|--------------|-------------|-------------|-------------|
| | Staff Laptops and Equip | | | Attraction | |
| | Capital Procurement Assistance Project (seeding, via LEAN WI) | \$0.00 | | | |
| | Library Computers and Equipment (full capitalization) | \$25,000.00 | \$25,000.00 | | \$25,000.00 |
| | Mobile Maker Space Lab(s) Maintenance - (Rachel M) | \$3,000.00 | | \$3,000.00 | \$3,000.00 |
| | Workstation Equipment (Displays, Docking Stations, etc.) | \$1,500.00 | | \$1,500.00 | \$1,500.00 |
| | Other | \$0.00 | | | \$0.00 |
| TOTALS | | \$130.032.00 | \$85.020.00 | \$23,074.00 | |

Expenses Shared with Member Libraries and System Partners

Expenses internal to WVLS operations (not shared)

Expenses passed through directly to libraries consuming service

EMPLOYEE ROSTER 2020 WISCONSIN VALLEY LIBRARY SERVICE

PROJECTIONS for August 2019 BOT meeting

| Name | Hired | Title | P.G. 2020 | Step 2020 | | | |
|-----------------------|-----------|------------------------------|-----------|-----------------------------|--------------------|----------------------------|-------------|
| Sepnafski, Marla | 8/30/1982 | 2 Director (10/1/2007) | 4 | 3 G-2 (5/27) G-3 (5/27) | \$39.94 | \$83,075.20 | \$83,075.20 |
| Klingbeil, Joshua | 8/24/2009 |) IT Director | 3. | 7 H-3 (2/23) H-4 (2/23) | \$30.72 | \$63,897.60 | \$63,897.60 |
| Wendt, Kristine Adams | 1/3/2011 | Public Lib Consultant 10% | 3. | 7 H-5 (7/3) H-6 (7/3) | \$30.72 | \$6,389.76 | \$6,389.76 |
| Schulz, Kyle | 2/26/2018 | ILS Adminstrator | 37 | 7 D-1 (8/27) E-1 (8/28) | \$28.54 \$29.06 | \$44,179.92 \$15,459.92 | \$59,639.84 |
| Hildebrand, Augo | 7/18/2011 | Accounting/HR Specialist 389 | 28 | G-4 (04/10) G-5 (04/10) | \$24.00 | \$18,960.00 | \$18,960.00 |
| OPEN | | Technology Support 38% | 26 | 6 F-1 F-2 | \$22.22 | \$17,553.80 | \$17,553.80 |
| Hafemeister, Sue | 2/4/2009 | Administrative Assist 38% | 26 | E-6 (2/03) | \$21.82 | \$17,237.80 | \$17,237.80 |
| Hamland,Anne | 7/4/2016 | Public Lib Consult | 37 | 7 C-1 (7/10) D-1 (7/11) | \$27.31 \$28.54 | \$28,402.40 \$29,681.60 | \$58,084.00 |
| Open | | Tech Specialist | 26 | 6 A-1 A-2 | \$17.86 | \$37,148.80 | \$37,148.80 |
| Matczak, Jamie | 1/8/2018 | Education Consultant | 37 | 7 G-1 (7/10) H-1 (7/11) | \$30.17 \$30.72 | \$31,376.80 \$31,948.80 | \$63,325.60 |
| Metzler, Rachel | 10/8/2018 | ILS admin | 37 | 7 C-1 (04/9) D-1 (04/10) | \$27.31 \$28.54 | \$13,108.80 \$41,097.60 | \$54,206.40 |

TOTAL

\$479,518.80 *\$479,518.80*

SALARY SCHEDULE for 2020

| | Pay | | | | | | | | |
|--------------------------|-------|---------------------------------------|-------------|-------------|-------------|-----------------------------|-------------|--------------|-------------|
| Classification | Grade | Step A | Step B | Step C | Step D | Step E | Step F | Step G | Step H |
| | | (6 months) | (1 year) | (1 year) | (5 years) | (5 years) | (5 years) | (5 years) | |
| | | | | | | | | | |
| Director | 43 | \$63,939.20 | \$71,240.00 | | \$78,332.80 | \$79,809.60 | \$81,307.20 | \$82,867.20 | \$84,406.40 |
| Assistant Director | 40 | \$56,534.40 | \$62,649.60 | \$65,769.60 | \$68,868.80 | \$70,158.40 | \$71,448.00 | \$72,820.80 | \$74,193.60 |
| Librarian III | 37 | \$48,942.40 | \$54,121.60 | \$56,804.80 | \$59,363.20 | \$60,444.80 | \$61,568.00 | \$62,753.60 | \$63,897.60 |
| Administrative Ass't | 37 | \$48,942.40 | \$54,121.60 | \$56,804.80 | \$59,363.20 | \$60,444.80 | \$61,568.00 | \$62,753.60 | \$63,897.60 |
| ILS Support | 35 | \$45,760.00 | \$50,169.60 | \$52,436.80 | \$54,641.60 | \$55,577.60 | \$56,555.20 | \$57,657.60 | \$58,718.40 |
| Business Administ. | 34 | \$43,888.00 | \$48,484.80 | \$50,772.80 | \$53,019.20 | \$53,955.20 | \$54,995.20 | \$55,993.60 | \$57,075.20 |
| Librarian II | 33 | \$49,316.80 | \$47,382.40 | \$49,628.80 | \$51,854.40 | \$52,811.20 | \$53,768.00 | \$54,766.40 | \$55,806.40 |
| Librarian I | 30 | \$40,289.60 | \$44,449.60 | \$46,508.80 | \$48,609.60 | \$49,441.60 | \$50,377.60 | \$51,292.80 | \$52,291.20 |
| Technician | 30 | \$40,289.60 | \$44,449.60 | \$46,508.80 | \$48,609.60 | | \$50,377.60 | \$51,292.80 | \$52,291.20 |
| NES Administrator | 29 | \$38,937.60 | \$43,118.40 | \$45,219.20 | \$47,424.00 | | \$49,316.80 | \$50,273.60 | \$51,251.20 |
| Library Ass't III | 28 | \$38,708.80 | \$42,598.40 | \$44,532.80 | \$46,508.80 | | \$48,256.00 | \$49,920.00 | \$50,876.80 |
| Office Manager | 26 | \$37,148.80 | \$40,872.00 | \$42,681.60 | \$44,574.40 | \$45,385.60 | \$46,217.60 | \$47,028.80 | \$47,902.40 |
| Library Ass't II | 26 | \$37,148.80 | \$40,872.00 | \$42,681.60 | \$44,574.40 | \$45,385.60 | \$46,217.60 | \$47,028.80 | \$47,902.40 |
| Technology Support | 26 | \$37,148.80 | \$40,872.00 | \$42,681.60 | \$44,574.40 | \$45,385.60 | \$46,217.60 | \$47,028.80 | \$47,902.40 |
| AV Technician | 22 | \$34,236.80 | \$37,606.40 | \$39,270.40 | \$40,996.80 | \$41,724.80 | \$42,432.00 | \$43,222.40 | \$44,012.80 |
| Tech Support Speci | 19 | \$32,510.40 | \$35,609.60 | \$37,169.60 | \$38,729.60 | \$39,374.40 | \$40,060.80 | \$40,851.20 | \$41,579.20 |
| Library Ass't I | 17 | \$31,054.40 | \$33,945.60 | \$35,505.60 | \$36,940.80 | \$37,606.40 | \$38,230.40 | \$38,979.20 | \$39,707.20 |
| Clerical Ass't II | 17 | \$31,054.40 | \$33,945.60 | \$35,505.60 | \$36,940.80 | | \$38,230.40 | \$38,979.20 | \$39,707.20 |
| Clerical Ass't I | 12 | \$28,204.80 | \$30,825.60 | \$32,156.80 | \$33,176.00 | | \$34,632.00 | \$35,235.20 | \$35,817.60 |
| Clerical Aide | 8 | \$26,208.00 | \$28,558.40 | \$29,702.40 | \$30,992.00 | 1 | \$32,073.60 | \$32,572.80 | \$33,155.20 |
| Clerk I | 4 | \$17,305.60 | \$18,886.40 | \$19,635.20 | \$20,425.60 | 0.000 00000 000 000 000 000 | \$21,174.40 | \$21,486.40 | \$21,798.40 |
| | | and the desired seconds of the second | | , | ,, | ,, | | += ., .00.10 | |

SALARY RATE SCHEDULE FOR 2020

Appendix B

| Classification | Pay Grade | Step A (6 months) | Step B (1 year) | Step C (1 year) | Step D (5 years) | Step E (5 years) | Step F (5 years) | Step G (5 years) | Step H |
|---------------------------|--------------|----------------------|--------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------|
| Director | 43 | \$30.74 | \$34.25 | \$35.94 | \$37.66 | \$38.37 | \$39.09 | \$39.84 | \$40.58 |
| Assistant Director | 40 | \$27.18 | \$30.12 | \$31.62 | \$33.11 | \$33.73 | \$34.35 | \$35.01 | \$35.67 |
| Librarian III | 37 | \$23.53 | \$26.02 | \$27.31 | \$28.54 | \$29.06 | \$29.60 | \$30.17 | \$30.72 |
| Administrative Ass't | 37 | \$23.53 | \$26.02 | \$27.31 | \$28.54 | \$29.06 | \$29.60 | \$30.17 | \$30.72 |
| ILS Support | 35 | \$22.00 | \$24.12 | \$25.21 | \$26.27 | \$26.72 | \$27.19 | \$27.72 | \$28.23 |
| Business Administ. | 34 | \$21.10 | \$23.31 | \$24.41 | \$25.49 | \$25.94 | \$26.44 | \$26.92 | \$27.44 |
| Librarian II | 33 | \$23.71 | \$22.78 | \$23.86 | \$24.93 | \$25.39 | \$25.85 | \$26.33 | \$26.83 |
| Librarian I | 30 | \$19.37 | \$21.37 | \$22.36 | \$23.37 | \$23.77 | \$24.22 | \$24.66 | \$25.14 |
| Technician | 30 | \$19.37 | \$21.37 | \$22.36 | \$23.37 | \$23.77 | \$24.22 | \$24.66 | \$25.14 |
| NES administrator | 29 | \$18.72 | \$20.73 | \$21.74 | \$22.80 | \$23.25 | \$23.71 | \$24.17 | \$24.64 |
| Library Ass't III | 28 | \$18.61 | \$20.48 | \$21.41 | \$22.36 | \$22.77 | \$23.20 | \$24.00 | \$24.46 |
| Office Manager | 26 | \$17.86 | \$19.65 | \$20.52 | \$21.43 | \$21.82 | \$22.22 | \$22.61 | \$23.03 |
| Library Ass't II | 26 | \$17.86 | \$19.65 | \$20.52 | \$21.43 | \$21.82 | \$22.22 | \$22.61 | \$23.03 |
| Technology Support | 26 | \$17.86 | \$19.65 | \$20.52 | \$21.43 | \$21.82 | \$22.22 | \$22.61 | \$23.03 |
| AV Technician | 22 | \$16.46 | \$18.08 | \$18.88 | \$19.71 | \$20.06 | \$20.40 | \$20.78 | \$21.16 |
| Tech Support Speci | 19 | \$15.63 | \$17.12 | \$17.87 | \$18.62 | \$18.93 | \$19.26 | \$19.64 | \$19.99 |
| Library Ass't I | 17 | \$14.93 | \$16.32 | \$17.07 | \$17.76 | \$18.08 | \$18.38 | \$18.74 | \$19.09 |
| Clerical Ass't II | 17 | \$14.93 | \$16.32 | \$17.07 | \$17.76 | \$18.08 | \$18.38 | \$18.74 | \$19.09 |
| Clerical Ass't I | 12 | \$13.56 | \$14.82 | \$15.46 | \$15.95 | \$16.33 | \$16.65 | \$16.94 | \$17.22 |
| Clerical Aide | 8 | \$12.60 | \$13.73 | \$14.28 | \$14.90 | \$15.12 | \$15.42 | \$15.66 | \$15.94 |
| Clerk I | 4 | \$8.32 | \$9.08 | \$9.44 | \$9.82 | \$9.99 | \$10.18 | \$10.33 | \$10.48 |