LEADING WITH COMPASSION

DOMINIC FRANDRUP
DIRECTOR
ANTIGO PUBLIC LIBRARY



realistic consistent communicating solutions consistant empowerment career community leading learning wisdom responsibility opportunity aries support success libraries question asset service question asset clarity leadership sharing nice kindness clarity example fair attitude relationship 1 eam change hiring teammate learn growing leader compassion succeed clients lead balance advencement promote empower improvement capable patient empower communicate mistakes expectations management others training experience communication serve professional education



"Treat people as if they were what they ought to be, and you help them become what they are capable of being."

--Johann Wolfgang von Goethe



- Expect turnover every 5-7 years
- 50% of employees stay because of life changes



Keep staff committed

- 1. Work life balance
- 2. Flextime
- 3. Leadership
- 4. Investment Career path
- 5. Job Growth
- 6. Education
- 7. Money



Start here

- Hire for attitude
- You can't fake nice
- Every new hire is an opportunity to learn something





- Training
- Clear written instructions
- The Why things are done

Thank you for asking!

- Be prepared and expect staff to question procedures
- If staff don't ask questions get nervous
- "It's always been done that way."





Change

- Train staff to be prepared for change
- Empower staff to effectively manage change
- Teams with the ability to manage change respond better to patrons

"A genuine leader is not a searcher for consensus but a molder of consensus."

--Martin Luther King Jr.



"Before you are a leader, success is all about growing yourself.

When you become a leader, success is all about growing others."

--Jack Welch



"As we look ahead into the next century, leaders will be those who empower others."

--Bill Gates



Demonstrate

- Compassionate leadership
- Authentic leadership
- Professionalism
- Positive community relationships



"Real leadership is leaders recognizing that they serve the people that they lead."

--Pete Hoekstra





How Can I Help Employees Succeed?



Leadership

- You are the example
- Do less better
- Demonstrate your priorities
- Be Consistent

Empower

- Communicate Clear Vision
- Encourage Self- Improvement
- Cross Train Positions / teams
- Delegate Responsibility



Be Giving

- Give staff authority to make decisions
- Give support for their decisions
- Give credit
- Give feedback





"Leadership is the art of getting someone else to do something you want done because he wants to do it."

--Dwight D. Eisenhower

When things go sideways:

- Take responsibility
- Analyze the interaction
- Walk through the thought process
- Be timely, direct and considerate
- Stop doing X because it affects Y
- Give alternatives





Difficult conversations:

- Prepare Script Document
- Frame expected changes positively
- Stay focused
- Do not "sandwich": good, bad, good
- Do not use absolutes: Always & Never

Be Open to Changing Yourself:

- 360 evaluations
- Admit your mistakes
- Be open to feedback
- Be brave





"Leadership cannot really be taught. It can only be learned."



--Harold Geneen

THANK YOU!

Have additional questions, comments?

Dominic Frandrup
Director- Antigo Public Library
director@antigopl.org
(715) 623-3724



